# Making Remarkable

MAKO 2019 April 15

A]\_adamlegge

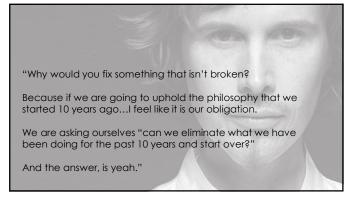
twitter: @awlegge

1

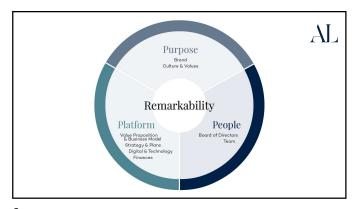


2









Mind over matter 7	AL	
Remarkability takes  Curiosity  Adaptability  Commitment & Courage	AL	
Calgary Chamber Outcomes  • 100% staff enjoy coming to work  • 84% member retention rate  • Average 2.85% annual membership growth rate  • Top tier executive level board  • High performance team  • Profitability  • Brand engagement and improved recognition  • Results – policy and advocacy, program and service, member satisfaction, net promoter score	AL	

		AL	
Rem	arkability - Deconstructed		
10			
10			
			]
	Purpose	AL	
	Brand Culture & Values		
	Remarkability		
	Platform People		-
	Value Preposition Board of Directors 6 Business Model Strutegy & Flone Digital & Technology Finances		_
11			
		AL	
Purp	ose: Brand and Why		

Reason for existing Promise

13

### Brand and Why



- Remarkable is:
- Defined purpose or why statement
- Clear, compelling and inspiring brand position
- Brought to life by embedding in all facets of organization

14



Brand and Why	L	
Create connections to help make our members more successful.		
1.6		
CG C		
Purpose: Culture and Values		

Cul	lturo	and	1/2	المد
U.U	iture	e and	va	iues.

What you value and how you conduct yourself

19

#### Culture and Values

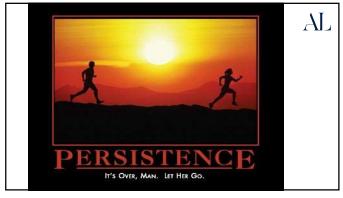
AL

- Remarkable is:
- Bold and inspirational
- Meaningful and deeply held
- Lived and activated

20



\_\_\_\_\_





23

AL

People: Board of Directors

Board	٥f	Directors	
BOALO	()	DIFFCIORS	٠

Future focused, performance oriented, highly skilled and there for the right reasons

25

#### **Board of Directors**

AL

- Remarkable is:
  - Focus: Long-term, outcomes, strategy, fiduciary, support
  - Form: Diverse, skilled, aligned to need, right committees
  - Frame: Streamlined meetings, agendas, policies

26





People: Team

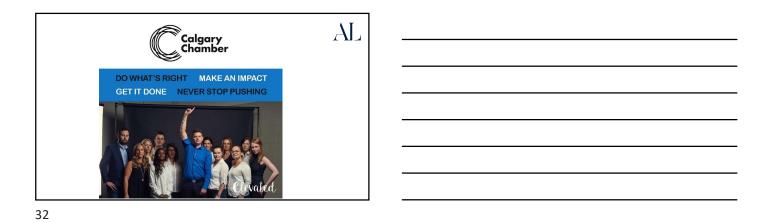
29

#### Team

AL

- Remarkable is:
  - Strong leadership team
  - Values based HR ideology
  - Coaching and performance based approach
  - Rewards and recognition, tied to values

	AL	
450/		
45%		
31		



100%

	AL	
Platform: Value Proposition		
Value Proposition	AL	
Solves a problem or meets a need for tar market	get	
Value Proposition	AL	
• Remarkable is:		
Defined target market		
Offering that meets need or solves problem		
Research on needs & testing of options		
Willingness to abandon		



AL

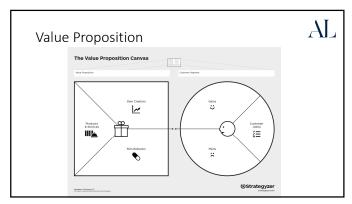
70%

38



AL 84%

40



41



AL	
Platform: Strategy and Plans	
43	
45	
	-
Strategy and Plans $A\!L$	
Nimble and flexible path focused on results over	
the long-term	
44	
Stratogy and Plans	]
Strategy and Flans	
• Remarkable is:	
Defining North Star	
Simple strategy, OKR based, max 3 years	
• Clear line of sight	
<ul> <li>Regular reviews and tracking of progress – flexible and adaptive</li> </ul>	
45	J

		AL

## Strategy and Plans

# AL

- OKR Objectives and Key Results
- Objective: Where we are going: qualitative
  - Key Results: How we know we achieved it: quantitative
  - Objective: Increase membership retention rate to record level
- Key Results:

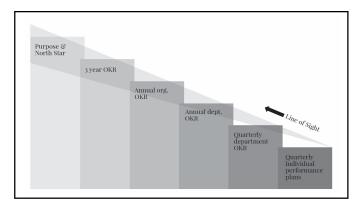
  15 member retention calls made per month per person

  5 member retention lunches held with President/Board Chair

  1 year retention rate increased to 70%



47



		AL	
Platf	form: Digital and Technoloย	gy	
49			
Digital	and Technology	AL	
Am	nplify the value proposition and improv organizational capability	re	
50			
		\ I	
Digital	and Technology	AL	
• Remark	kable is:		
• Com	al is part of culture and DNA prehensive digital strategy with resources to impler esses and activities digitized	nent	
	captured and used for knowledge		
51			







Purpose	AL	
Culture & Values  Remarkability		
Platform  Value Proposition & Business Model Strotagy & Flons Digital & Technology Finances		

AL

 $Remarkability-Where\ to\ Start$ 

56

Remarkability takes...

AL

Curiosity

Adaptability

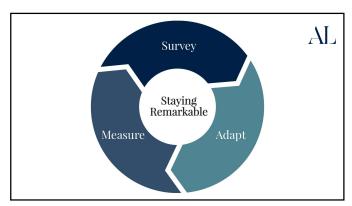
Commitment & Courage

	١.	T	
I	1		

"I have a permanent dissatisfaction with the status quo."

Darren Entwistle, President and CEO, TELUS

58



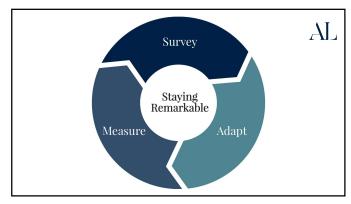
59

Assessing Your Organization

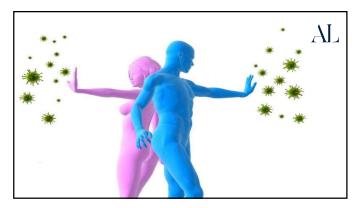
AL

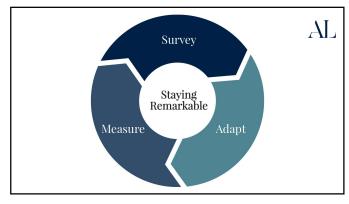
• Dig into the numbers & compare to peers

	Assessing Your Organization	AL
	• Dig into the numbers & compare to peers	
	• Listen to people	
61		
	Assessing Your Organization	AL
	• Dig into the numbers % compare to poors	
	<ul><li>Dig into the numbers &amp; compare to peers</li><li>Listen to people</li></ul>	
	Assess trends and disruptions	
	Assess trends and disturbine	
62		
	Assessing Your Organization	AL
	Dig into the numbers & compare to peers	
	• Listen to people	
	Assess trends and disruptions	
	Complete remarkability diagnostic questions <u>www.makingremarkable.com</u>	









AL

"If you dislike change, you're going to dislike irrelevance even more."

U.S. Army General (Retired) Eric Shinseki

68



